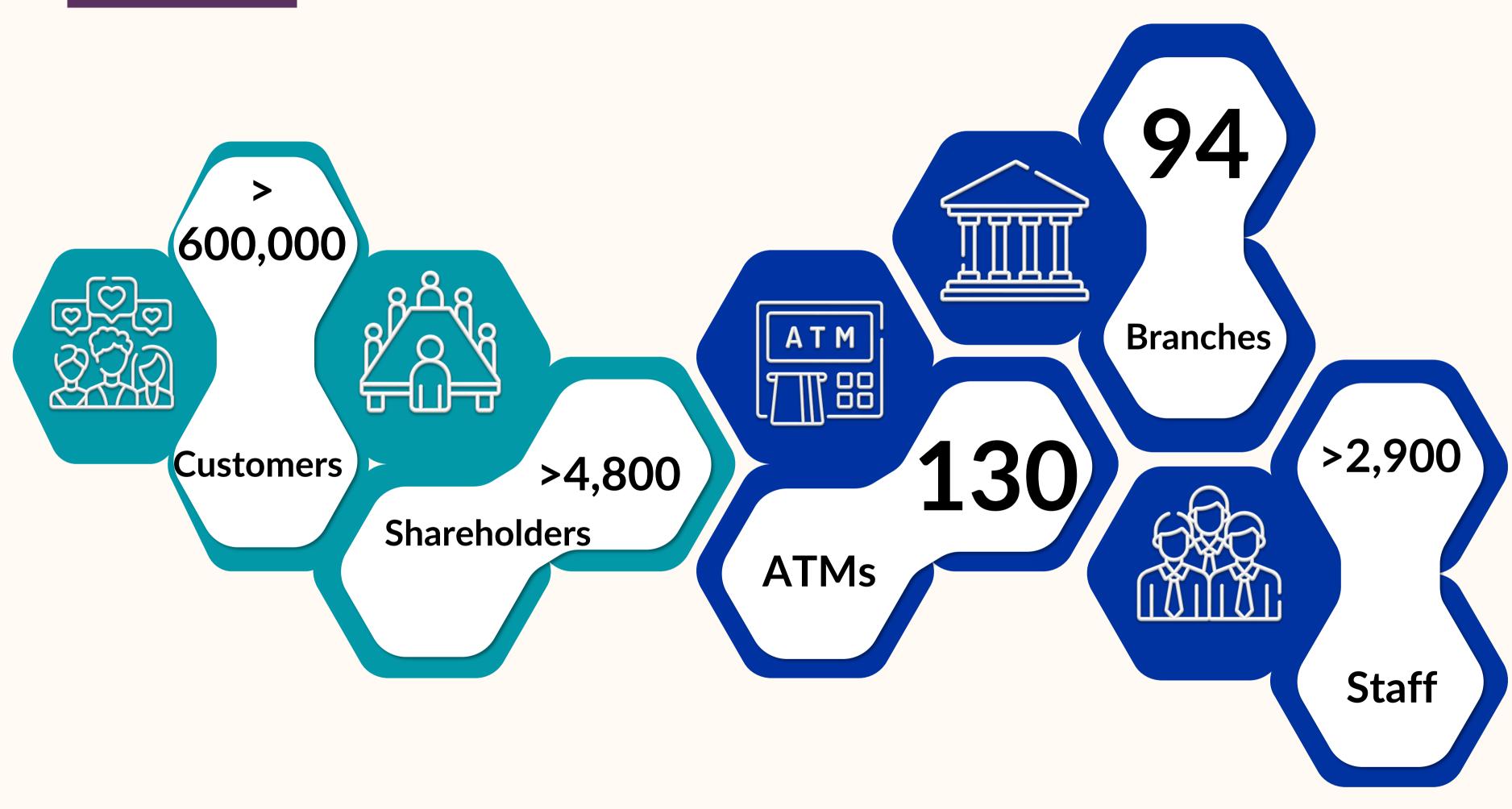




# Q1 2024 RESULTS INVESTOR PRESENTATION





### **Regional Footprint**

65

**UGANDA** 

✓ 80,000+ Customers

**RWANDA** 

✓ 86,000+ customers

✓ 18 Branches

✓38 ATMs

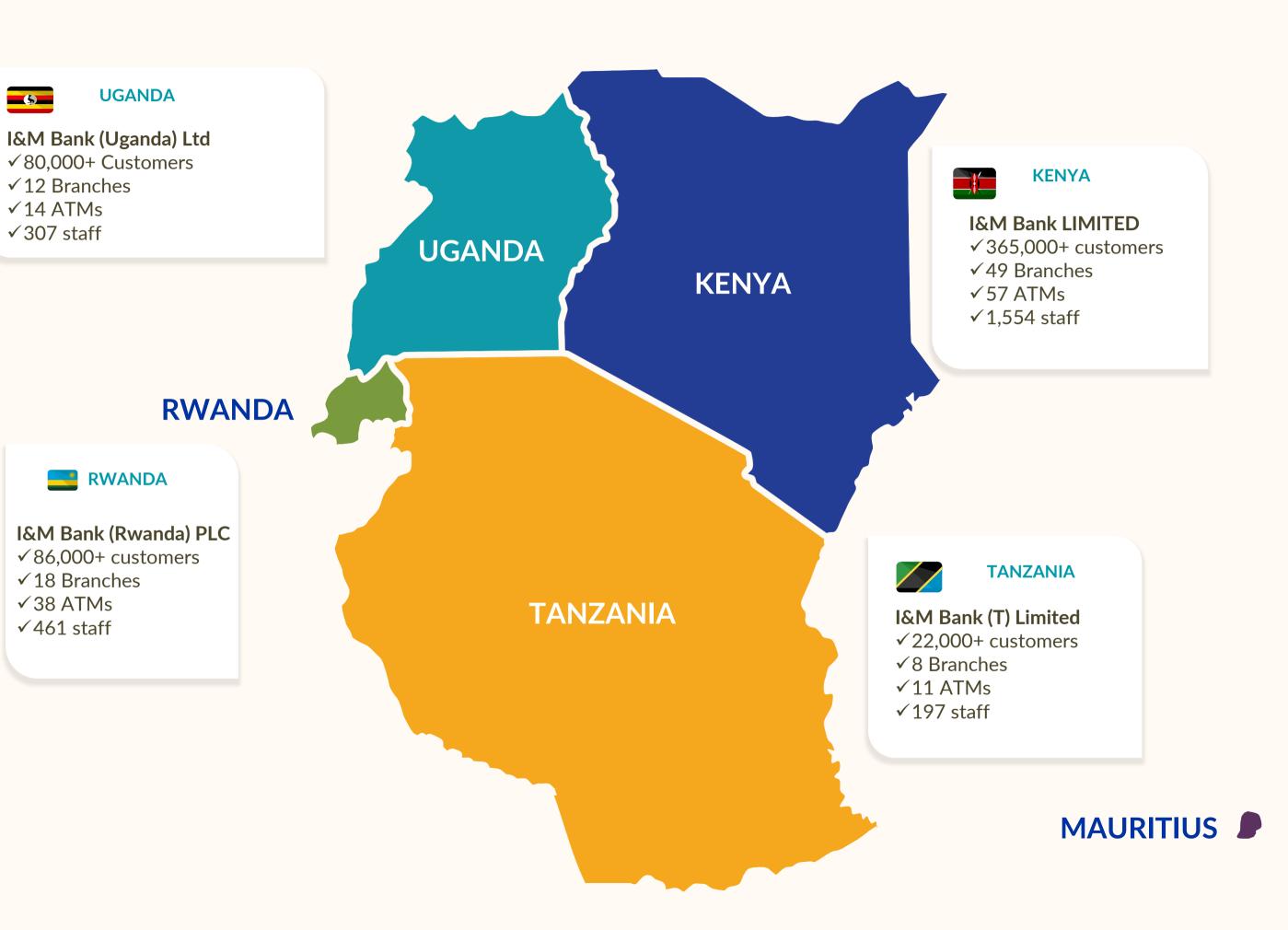
√461 staff

✓ 12 Branches

✓14 ATMs

✓ 307 staff







#### **MAURITIUS**

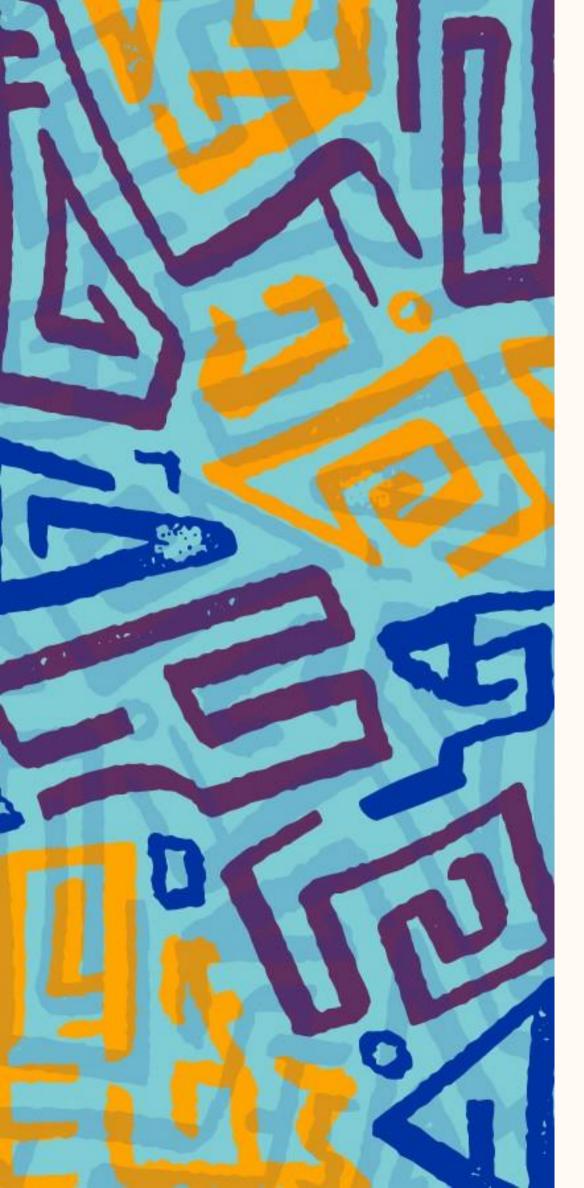
**Bank One Limited** 

√48,000+ customers

✓7 Branches

✓10 ATMs

√417 staff





**GROUP HIGHLIGHTS** 

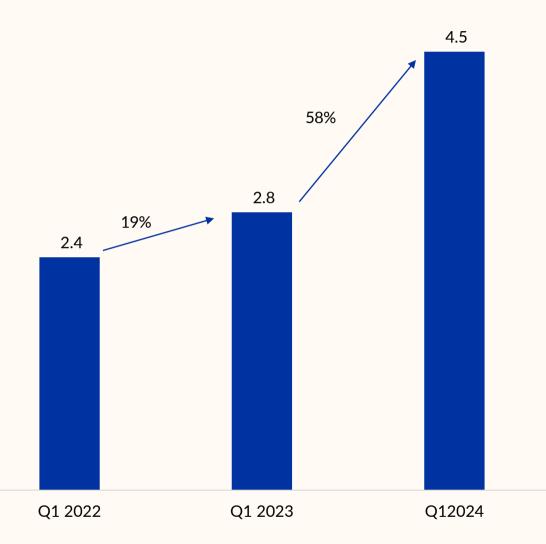


Ambition	Easteri	n Africa's Leading Financial Partne	>85%
3 Year Impact Objectives	+10 Mn lives impacted	Best Bank for Customer Experience (NPS>70%)	
Our Participation Choices	Develop Leadership i our core Segments (Corporate & Commercial)	n  Build Relevance in Emerging Custome Segments (Retail & SMEs)*	er Become a leader in
Where we are investing	Brand Relevance S	Group ynergies  Business Resilience	Digitization Cultural Transformation

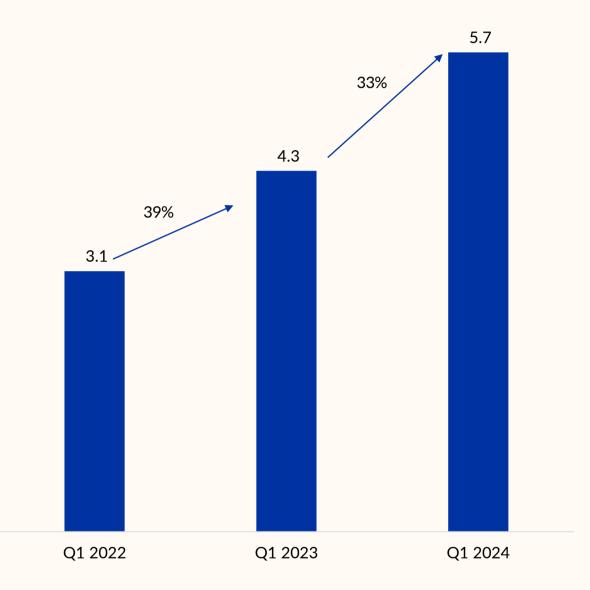
# Strong Revenue growth across all segments and subsidiaries as we embark on our new 3-year strategy



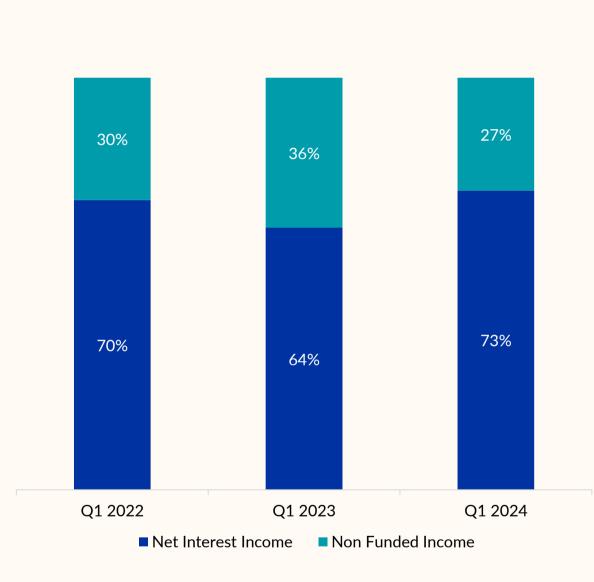




### Personal and Business Banking (PBB) Operating Income (KES Bn)



### Breakdown of Operating Income % Contribution

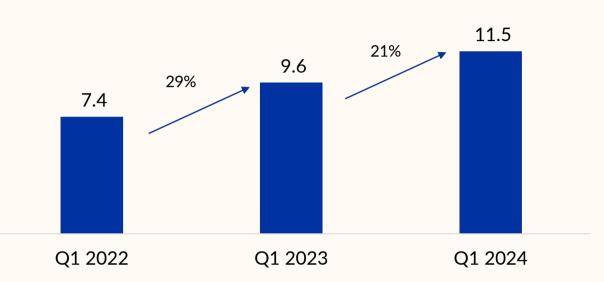


- Both Corporate & Institutional and Personal & Business Banking segments witnessed strong growth during the 1 quarter of 2024 driven by customer acquisition, increase in the transaction volumes and leveraging on our partnerships;
- Net Interest Income contribution increased during the period due to strong growth in the earning assets on the balance sheet;





#### **Operating Income (KES Bn)**

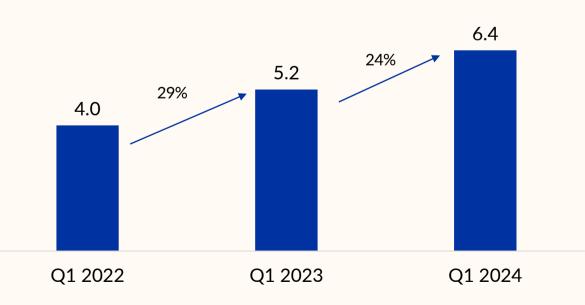


#### **Loan Loss Provisions Expense (KES Bn)**



Key Ratios.	Q1 2024	FY 2023	Q1 2023	Q1 2022
Cost to income ratio	44%	48%	46%	46%
Cost of Risk	2.2%	2.5%	2.8%	0.9%
ROE	16%	15 %	14 %	15%
ROA	2.9%	2.6%	2.4%	2.7%

### **Profit before Provisions (KES Bn)**



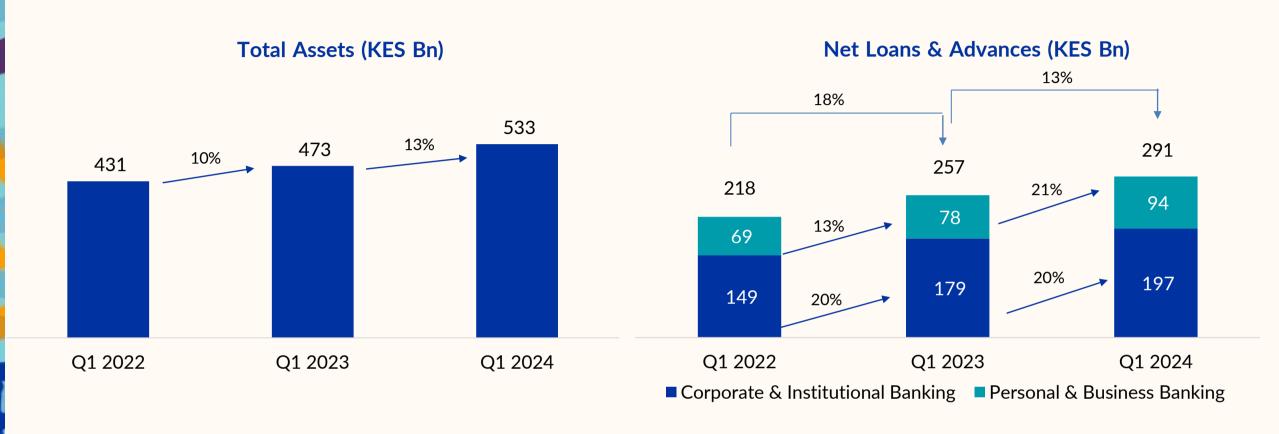
#### **Profit Before Tax (KES Bn)**

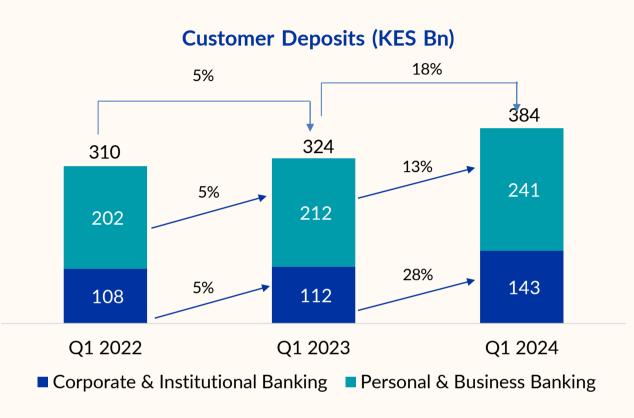


- Operating income driven by a 36% increase in net interest income, supported by growth in both CIB and PBB segments.
- Operating expenses grew by 26% year on year on the back of increase in staff costs and additional costs relating to branch expansion;
- Profit before Tax increased by 38% year on year on the back of decline in loan loss provisions and the higher operating income growth;
- Banking subsidiaries contributed 24% to the Profit before Tax (2023: 18%);



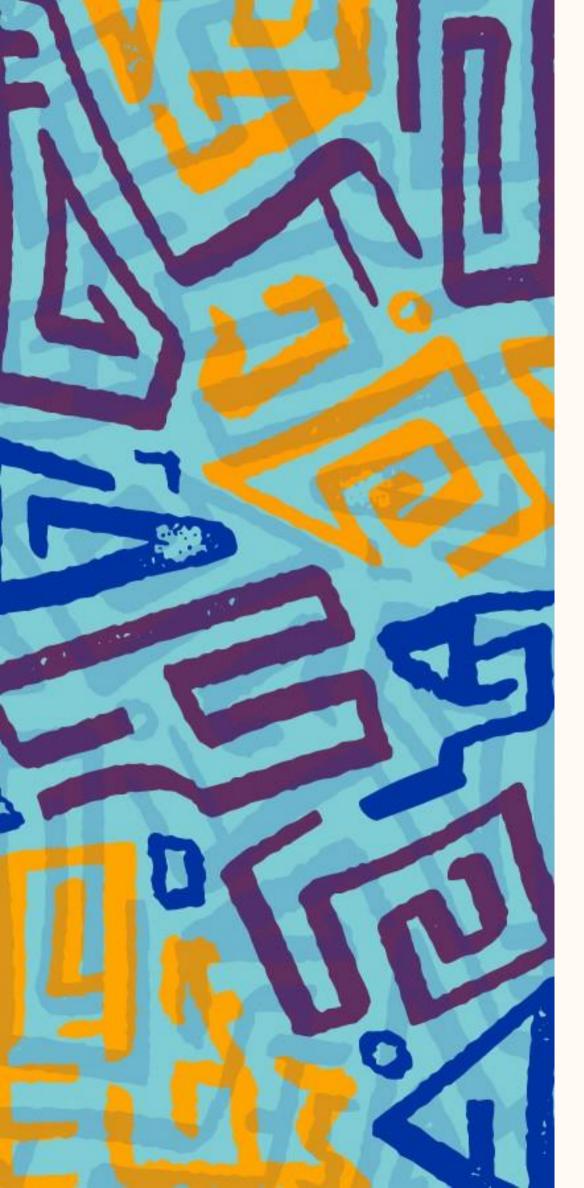






Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Loan to Deposit Ratio	76%	75%	79%	71%
Net NPA	12%	11%	11%	11%
Total Capital/Total Risk Weighted Assets	19%	19%	20%	21%
Liquidity Ratio	45%	45%	46%	53%

- The Personal and Business Banking segments witnessed strong growth in the loan book during the quarter with a sharper focus value proposition for Retail and Business banking customers. In Kenya, we introduced the NiSare 3.0 dubbed Solo Biz -supporting individual businesses via the removal of transaction charges, leading to a 13% increase in net loans and advances.
- As the Group continues to focus on deposit mobilization across the subsidiaries, deposits witnessed strong growth, with the Group CASA ratio up at 49% (2023: 44%)
- Net NPA increased by 1% during the quarter on the back of continued prudent management of the loan portfolio even as the Group continues to extend lending;
- The Group remains well capitalized and continues to have high levels of liquidity to support the expansion of the balance sheet;





## **SUBSIDIARY PERFORMANCE HIGHLIGHTS**



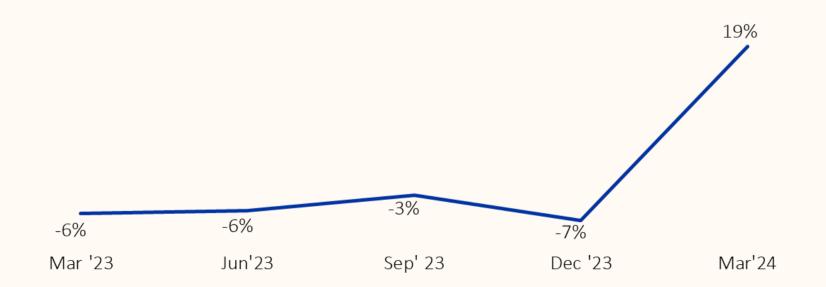


#### **Annual Inflation Rate Trend**





#### **Currency Movement - USD-KES**



FX Rate Trend shows quarter on quarter trend to end of March 2024

Central Bank Policy Rate & 364 Day Treasury Yield



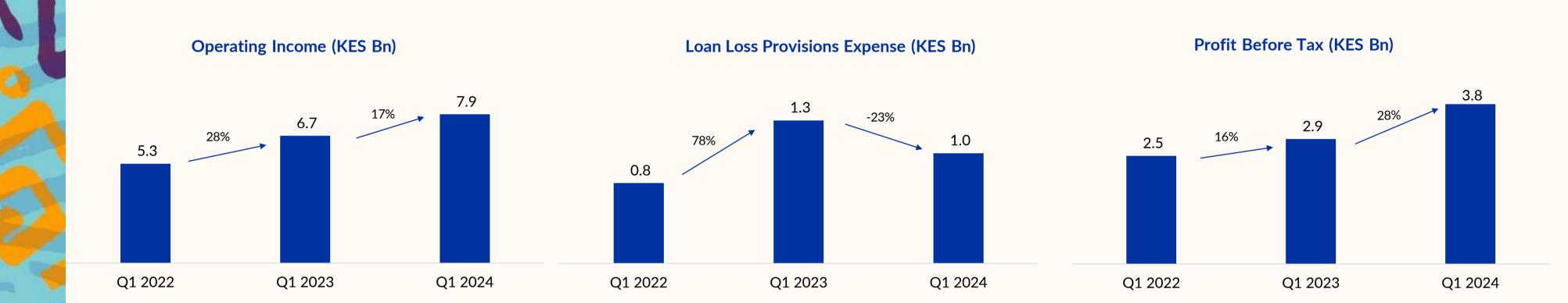
■ IMF projects Kenya to grow at 5% this year, driven by a higher capacity for private sector investment as government borrowing from the domestic market is expected to fall.

—CBR —364 Day

- The decline in the food and fuel prices, following good weather and appreciation of the currency, has supported the decline in annual inflation rate to 5.7% as of March 2024, and in line with the Central Bank of Kenya's target range;
- The KES was the region's best performing currency for Q1 -2024 as the Kenya Shilling gained against the major currencies following the successful issuance of the new Eurobond, leading to improved investor confidence and alleviating currency pressures.

Sources: IMF, World Bank, Central Bank of Kenya and Kenya National Bureau of Statistics

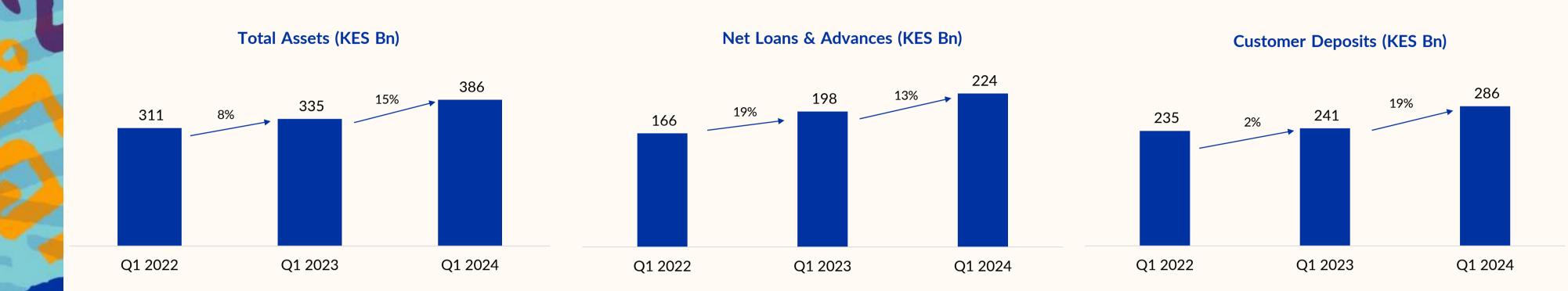




Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Cost to income ratio	39%	40%	37%	37%
Cost of Risk	2.0%	2.6%	2.9%	1.9%
ROE	19%	17%	17%	14%
ROA	2.9%	2.7%	2.5%	2.4%

- Operating income has increased by 17% year on year driven by a 36% increase in net interest income;
- Operating expenses grew by 26% year on year on the back of increase in staff costs and additional costs relating to branch expansion;
- Loan Loss provisions declined partly attributable to recoveries in loan book during the period and improvement in asset quality;
- Profit before Tax increased by 28% year on year on the back of decline in loan loss provisions and the higher operating income growth;





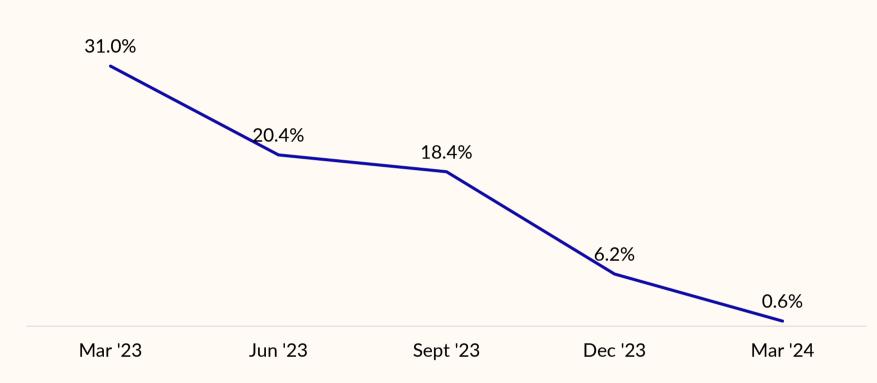
Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Loan to Deposit Ratio	78%	76%	82%	71%
Net NPA	5.2%	5.1%	2.9%	2.7%
Total Capital/Total Risk Weighted Assets	16%	18%	19%	21%
Liquidity Ratio	39%	39%	37%	47%

- Net Loans and advances increased by 13% year on year driven by growth in the Personal and Business Banking (PBB) segment;
- Deposits increased by 19% year on year driven by deposit mobilization; CASA ratio stood at 43% (2023: 31%)
- Net NPL and Gross NP (11.6%) ratios remained steady during the quarter and continue to remain below the industry average (15.5% Feb 2024);
- The entity remains well capitalized as focus on key growth area continues;





#### **Annual Inflation Rate Trend**



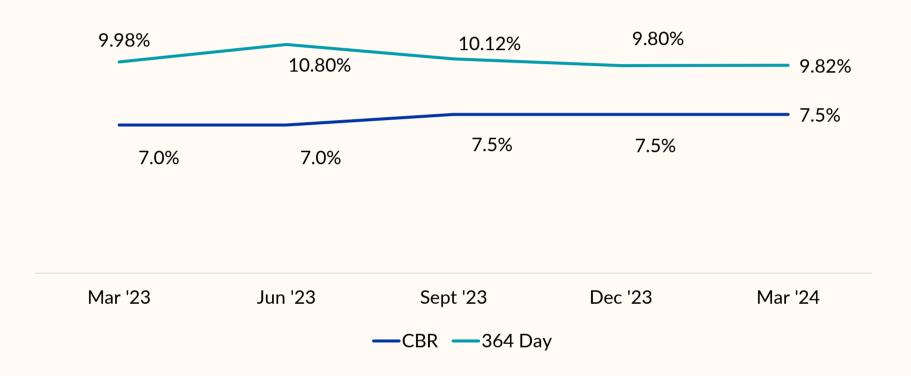
#### **Currency Movement - USD-RWF**



FX Rate Trend shows quarter on quarter trend to end of March 2024

Sources: IMF, World Bank, National Bank of Rwanda

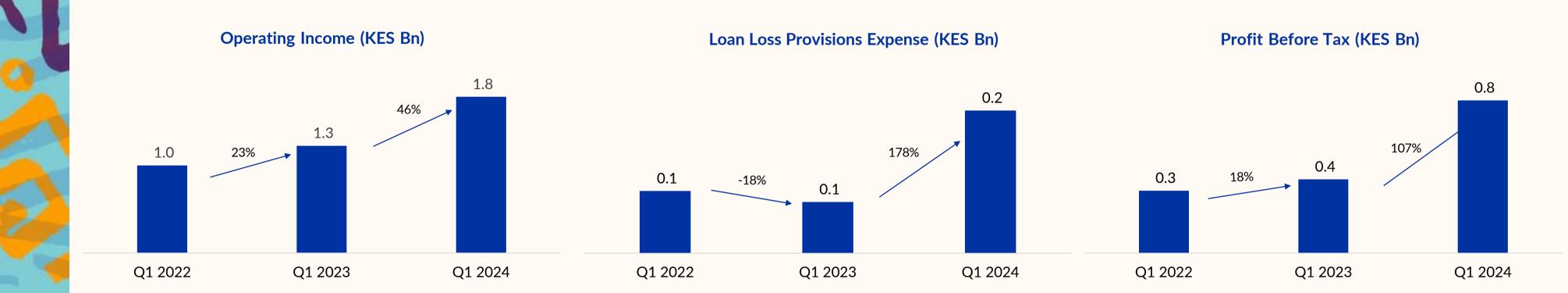
#### Central Bank Policy Rate &364 Day Treasury Yield



- Rwanda is expected to grow at 6.9% for 2024 driven by a global recovery in tourism, new infrastructure projects and increased manufacturing activities.
- Inflation dropped significantly as a result of successful and balanced inflation control from the Central Bank policy rate, Government policy, ease of international commodity prices and subdued global demand.
- The Rwandan Franc remained under pressure during the period up to March 2024 primarily from a widening trade deficit.
- The National Bank of Rwanda continued to hold its policy rate at 7.5% to contain inflation within the 2% to 8% target range.







Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Cost to income ratio	45%	62%	63%	59%
Cost of Risk	2.7%	1.4%	1.1%	1.5%
ROE	25%	14%	13%	13%
ROA	3.3%	1.8%	1.7%	1.6%

- Operating income grew by 46% year on year driven by growth in all business segments and supported by a 39% increase in the net interest income and 47% increase in non-funded income; Non-funded income was boosted by growth in fee and commission income;
- The Cost to income ratio improved significantly during the period on the back of slower growth in operating expenses and faster growth in the income;
- Loan loss provisions increased due to the expansion of the balance sheet and prudent management of the loan book leading to a higher cost of risk ratio;
- Profit before Tax supported by the strong operating income growth and slower growth in expenses.



#### Total Assets (KES Bn) Net Loans & Advances (KES Bn) **Customer Deposits (KES Bn)** 68 26 36 34 Q1 2022 Q1 2023 Q1 2024 Q1 2022 Q1 2023 Q1 2022 Q1 2023 Q1 2024 Q1 2024

Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Loan to Deposit Ratio	74%	83%	63%	78%
Net NPA	-0.0%	2.0%	2.2%	1.1%
Total Capital/Total Risk Weighted Assets	18%	18%	19%	20%
Liquidity Ratio	47%	50%	43%	56%

- The retail business segment grew by 19% year on year leading to Net Loans and advances increasing by 11% year on year.
- Customer deposits increased by 20% driven by acquisition of new customers; CASA ratio remained stable at 90% from the prior year;
- Liquidity and capital adequacy ratios remain strong, as the entity continues to efficiently expand the balance sheet.











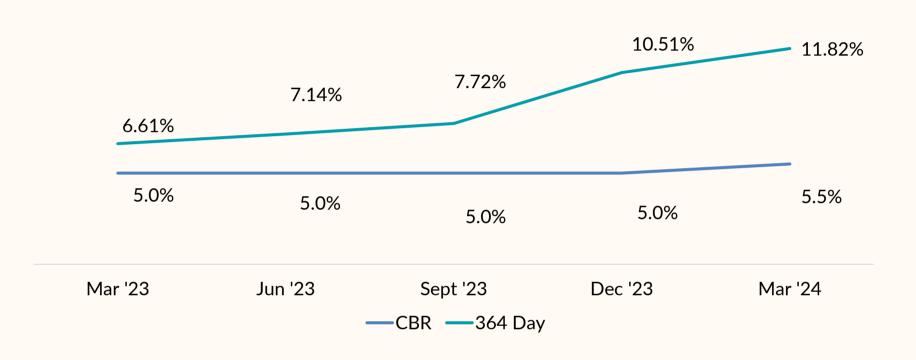
#### **Currency Movement - USD-TZS**



FX Rate Trend shows quarter on quarter trend to end of March 2024

Sources: IMF, World Bank, Bank of Tanzania

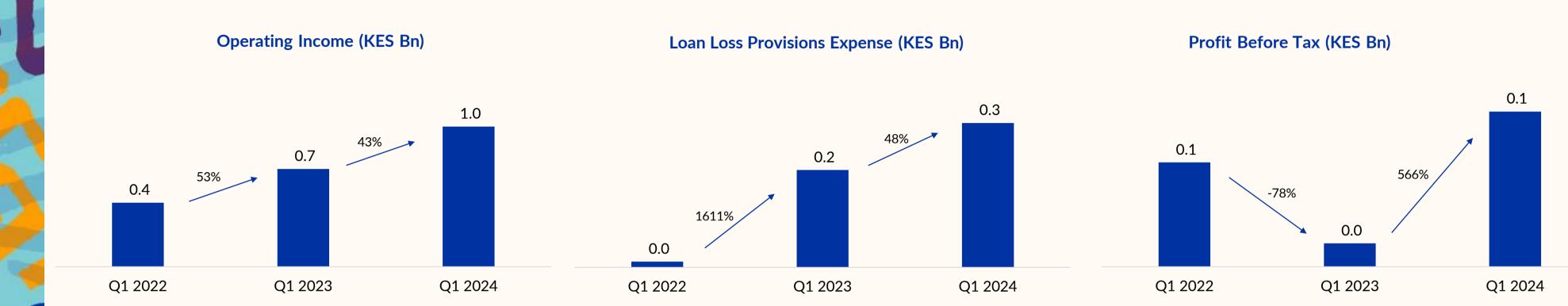
#### Central Bank Policy Rate & 364 Day Treasury Yield



- The Tanzanian economy is expected to grow at 5.5% supported by an improved business environment and ongoing structural reforms.
- The inflation rate in Tanzania continues to hold below the Bank of Tanzania (BOT) 5% target;
- The Tanzania Shilling depreciated year on year and quarter on quarter as a result of high demand for US dollars, reduced inflows and the impact of global dynamics on emerging market currencies;
- Bank of Tanzania (BOT) increased the policy rate to 5.5% in January 2024 following the decision to start using a benchmark rate to signal its monetary policy direction;



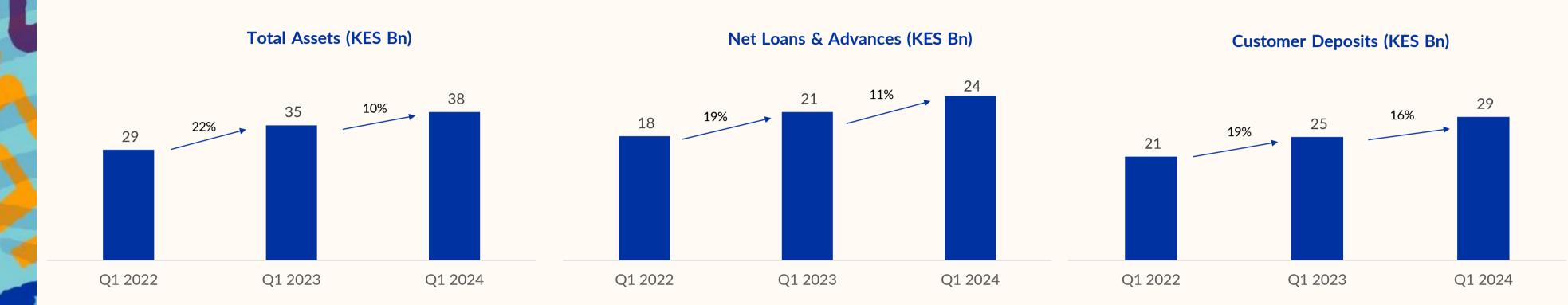




Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Cost to income ratio	55%	62%	68%	76%
Cost of Risk	5.2%	5.4%	4%	0.3%
ROE	7.8 %	4.8%	1.2%	6.2%
ROA	1.1%	0.7%	0.2%	1.0%

- Operating income was driven by a 53% year on year increase in the net interest income.
- Cost to income ratio remains on a positive trajectory as the entity manages the cost base, while focusing efforts to grow the topline; Operating expenses increased by 18% year on year;
- Profit before Tax was boosted by the higher operating income, and slower growth in the operating expenses
- Return on Equity continues to improve with continued positive performance in the business;





Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Loan to Deposit Ratio	82%	84%	90%	86%
Net NPA	5.6%	11%	14%	8%
Total Capital/Total Risk Weighted Assets	18%	18%	20%	20%
Liquidity Ratio	27%	29%	16%	30%

- Balance sheet expansion supported by a 11% increase in the loans and advances led by the retail and personal banking segment which grew by 36% year on year;
- Deposit mobilization efforts continue leading to an increase of 16% year on year with CASA ratio remaining at 33%;
- I&M Tanzania continues to remain well capitalized with a healthy liquidity ratio.







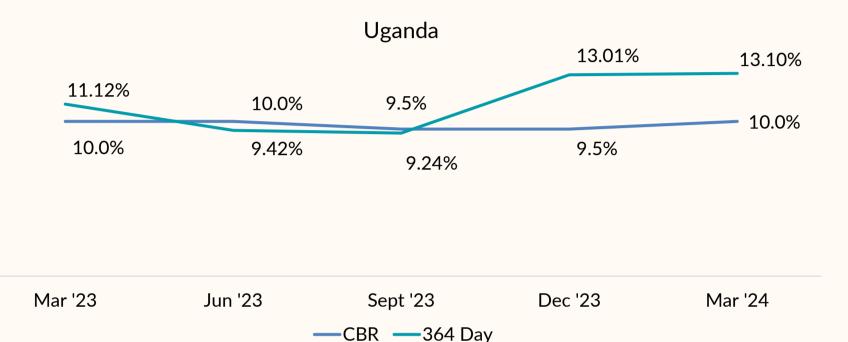


#### **Currency Movement - USD-UGX**



FX Rate Trend shows quarter on quarter trend to end of March 2024

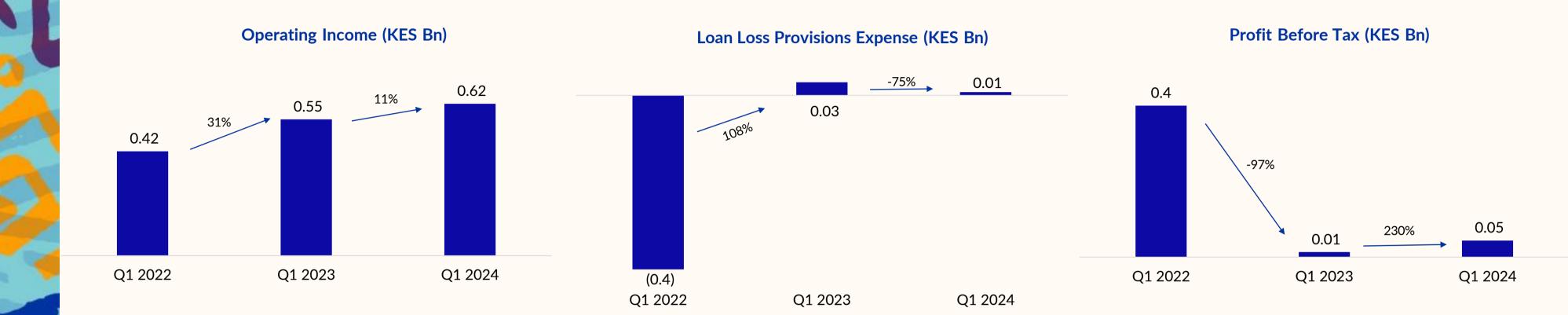
#### Central Bank Policy Rate & 364 Day Treasury Yield



- The Ugandan economy is expected to grow at 5.6% in 2024 supported by oil related construction and agricultural growth. This growth is expected to accelerate in 2025+ due to investments in the oil sector and expectation that oil exports will begin in 2025;
- While the inflation rate in Uganda remains below the Bank of Uganda (BOU) target of 5%, it increased in March 2024 as a result of rise in energy, fuel and utilities;
- The Ugandan shilling continued to depreciate against the USD during the quarter partly caused by the outflow from offshore investor funds searching for more attractive yields in other markets and higher domestic demand;
- To counter the effects of the slightly higher inflation and continued depreciation of the UGX, Bank of Uganda, via a special meeting increased the policy rate to 10% in March 2024;

Sources: IMF, World Bank, Bank of Uganda



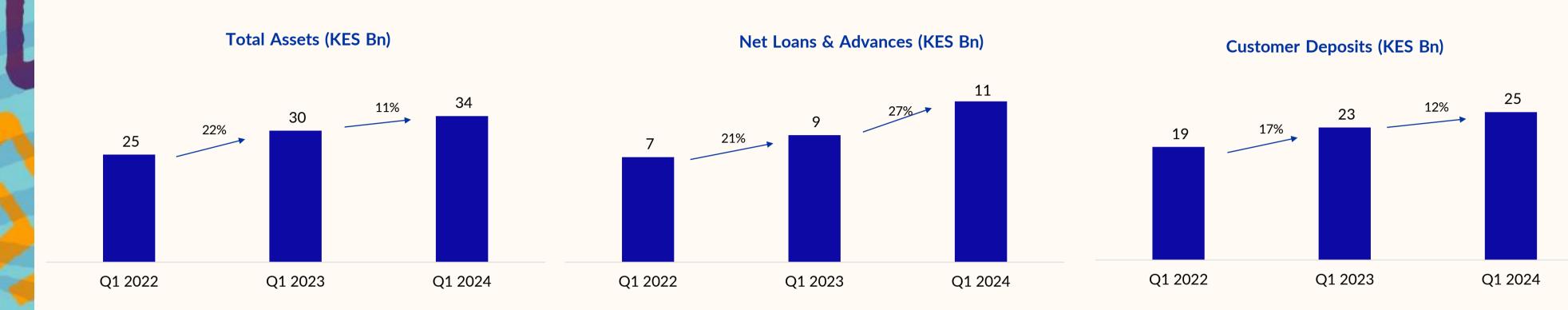


Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Cost to income ratio	91%	80%	92%	86%
Cost of Risk	0.3%	0.8%	-1.4%	21%
ROE	2.5%	6.8%	-1.6%	44%
ROA	0.4%	1.8%	-0.3%	6.6%

- Operating income saw a 11% increase year on year driven by a 24% growth year on year in net interest income;
- Provisions declined as a result of recoveries during the period, while operating expenses increased by 14% year on year;
- Profit before tax benefitted from the higher income growth and lower provisioning during the period;







Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Loan to Deposit Ratio	43%	48%	38%	37%
Net NPA	2.7%	3.8%	9.1%	4.6%
Total Capital/Total Risk Weighted Assets	29%	21%	18%	16%
Liquidity Ratio	49%	52%	42%	56%

- Net Loans and advances grew by 27% year on year driven by growth in both corporate and retail segments at 25% and 31% respectively;
- Focus on mobilization of customer deposits led to a growth of 12% year on year with a larger increase in term deposits which saw the CASA ratio drop from 78% to 60% in 2024;
- Strong capital adequacy and liquidity ratios supporting continued growth of the Ugandan entity











### **Currency Movement - USD-MUR**

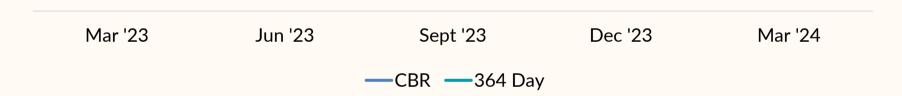


FX Rate Trend shows quarter on quarter trend to end of March 2024

Sources: IMF, World Bank, Bank of Mauritius

#### Central Bank Policy Rate & 364 Day Treasury Yield



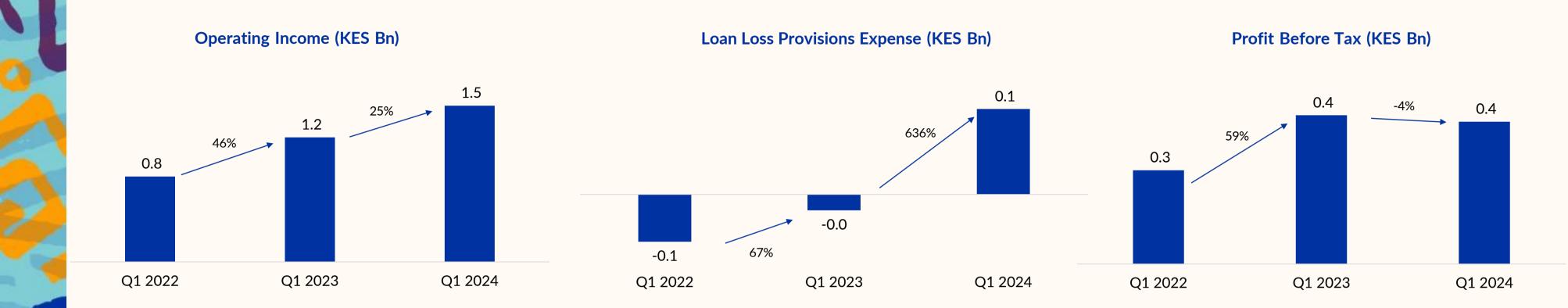


- The Mauritius economy is expected to grow at 4.9% in 2024 on the back of buoyant tourism, social housing construction and financial services.
- The inflation rate dropped to 4.9% in March 2024 in line with the Bank of Mauritius (BOM) medium term target;
- The Mauritian Rupee depreciated both year on year and quarter on quarter due to a shortfall in foreign direct investment and a widened trade deficit.

22





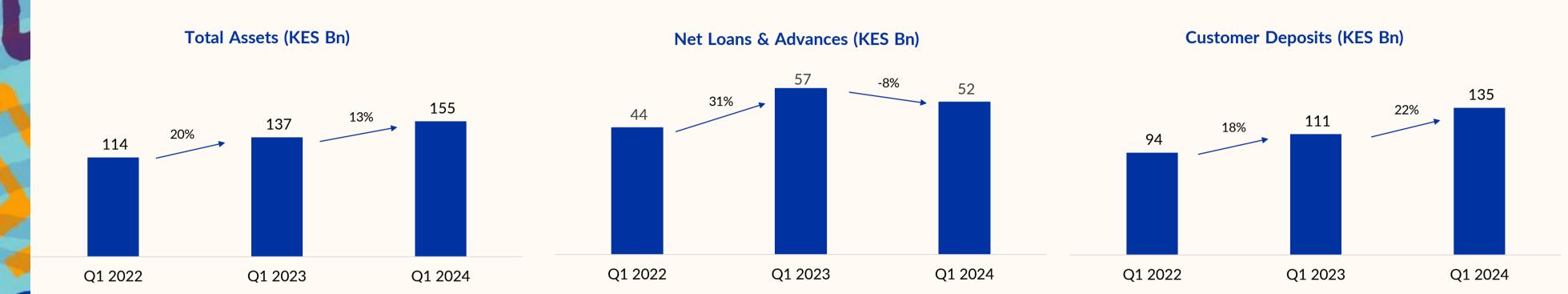


Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Cost to income ratio	63%	62%	65.%	74%
Cost of Risk	0.7%	0.8%	-0.2%	-0.6%
ROE	13%	7%	15%	11%
ROA	1.1%	1.5%	1.3%	0.8%

- Operating income has increased by 25% year on year driven by 33% increase in net interest income and a 19% increase in the non-funded income;
- Profit before Tax was impacted by the increase in provisions and a 26% year on year increase in the operating expenses;

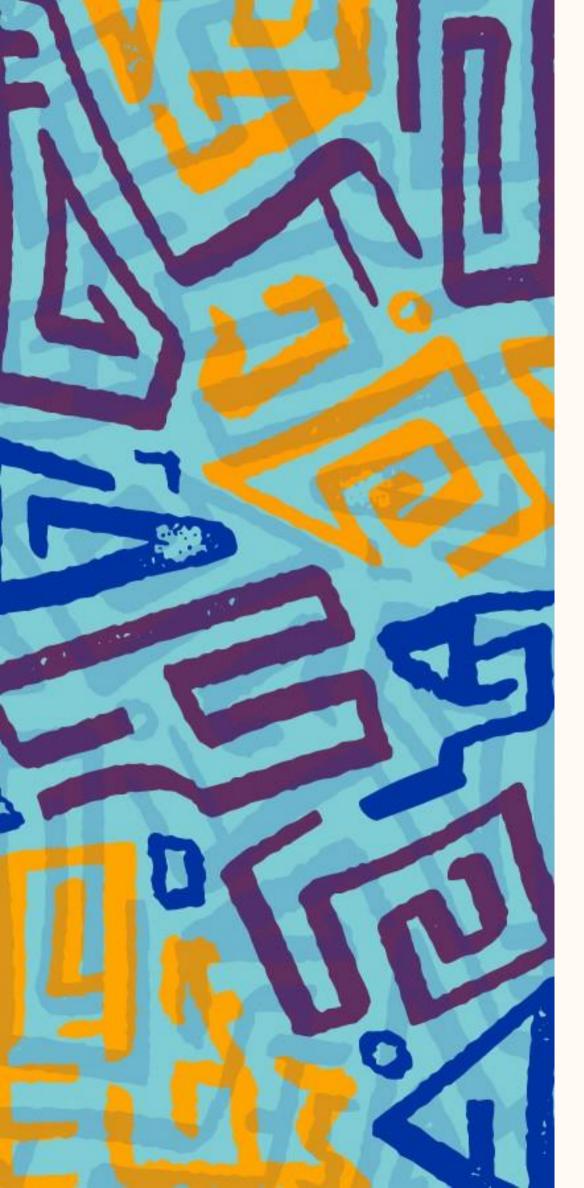






Key Ratios	Q1 2024	FY 2023	Q1 2023	Q1 2022
Loan to Deposit Ratio	58%	43%	52%	43%
Net NPA	%	2.3%	0.3%	0.3%
Total Capital/Total Risk Weighted Assets	17%	17%	17%	21%
Liquidity Ratio	39%	30%	30%	42%

- Total Assets increased by 13% on the back a 5% increase in the net loans and advances
- Customer deposits increased by 22% year on year with the CASA ratio dropping marginally from 64% to 62% during the period;
- Bank One remains well capitalized to continue supporting balance sheet expansion





**Group Outlook** 

### iMara 3.0 - Our North Star



**Our Key Focus Areas** 



Develop Leadership in our core Segments (Corporate & Commercial)



(Retail & SMEs)

Become a leader in Ecosystems

**Our Key Performance Indicators** 

**Grow to** 



1 >1 Million Customers **Digitally Active Customers** 



+85%

**Net Promoter Score** 





Best Bank for Employee Experience

**Our Impact** 



**Impact** 

>10

**Million Lives** 



### **DISCLAIMER**

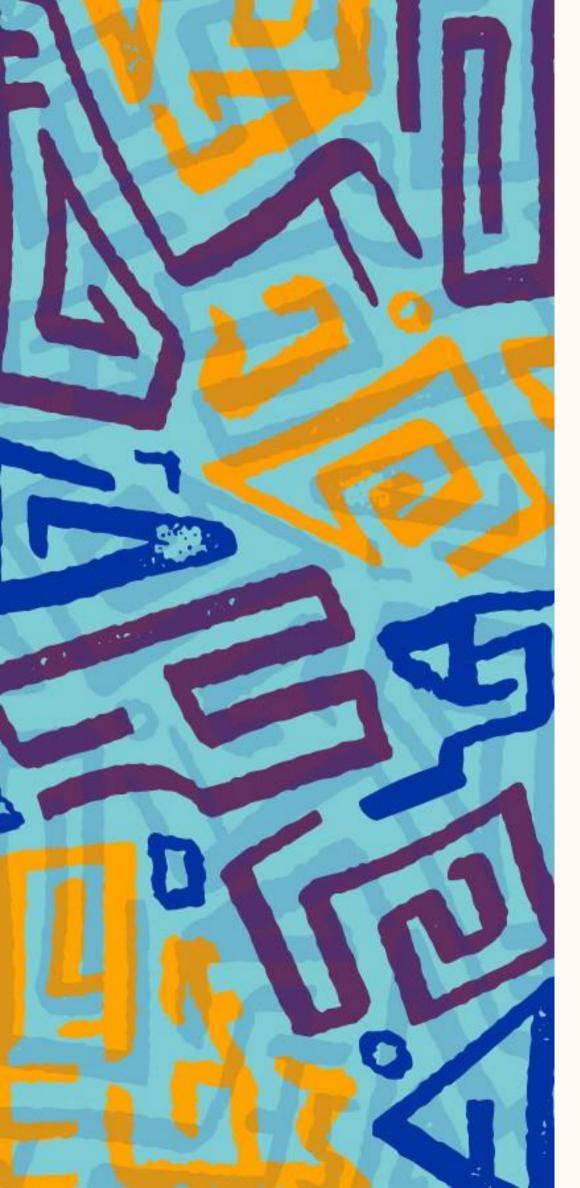


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## **Thank You**

## Merci Webale Murakoze Asante

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